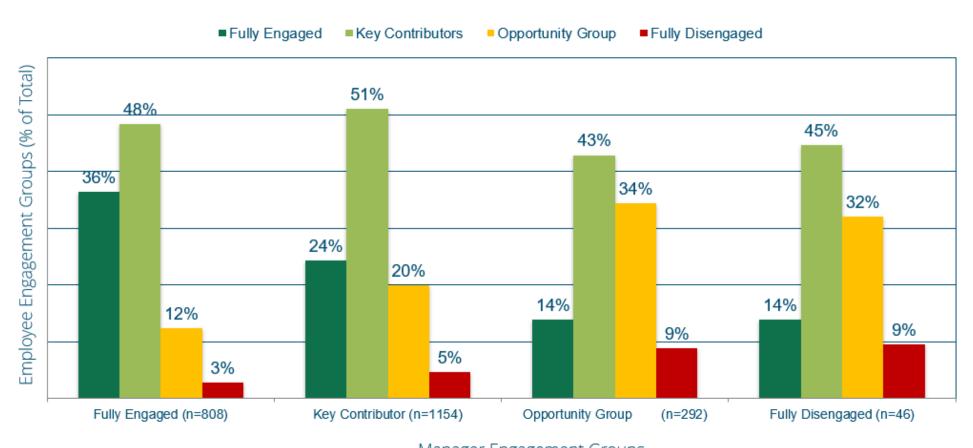


# ENGAGEMENT MAGGIC

A Journey to Organizational Maturity in terms of Engagement Culture

## How does the engagement level of managers compare to the engagement of their employees?

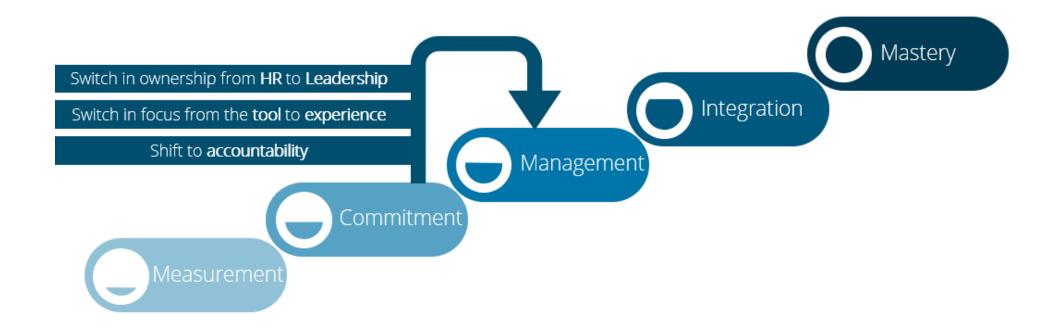






## **Building Your Engagement Toolkit**

**Engagement Maturity Steps** 





## **Building Your Engagement Toolkit**

## Making the Leap



In order for organizations to drive engagement through the leadership structure, they need:

- A standard to measure against
- Defined competencies that lead to engagement
- Learnable behaviors

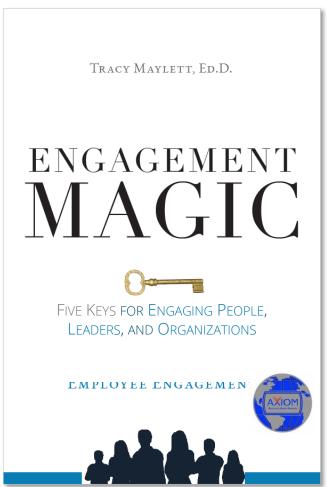


## **Based on the Best-Selling Book**

DecisionWise study of over 32 million responses

Over two decades of research

Business case studies





## The Engagement Experience

Leaders and Individual Contributors become aware of their current "mode" of leadership vs their desired mode



## The 5 Drivers of the Engagement Experience

#### M Meaning

Appreciate how the organization live its "story"/organization al narrative and its values, whether the stories and the values are perceived as clear and authentic

#### A Autonomy

Understand our parameters, be empowered and have freedom to do their jobs in the way they feel is most effective (and most enjoyable); is influenced by perception of: spatial autonomy (where I work), temporal autonomy (when I need to deliver), task autonomy (how I deliver)

#### G Growth

Regularly feel
challenged and
stretched by
mastering new skills
and pushing to be
better—both
professionally and
personally; balance
between boredom
and burnout (too
much stretch =>
burnout)



#### l Impact

Belief that work is contributing to our own goals, the success of our team, recognition of one's efforts, feeling listened to/ feedback taken into account

## C Connection

Feeling connected to role, team, top management; open, two-way communication, feeling trust and trusted, feeling you belong

## Our Approach for building an engaged culture through leaders

<u>Step 1: Engagement MAGIC SELF Awareness</u> – 1 day, participants discover in-depth the concepts and practice them in order to become self-aware and integrate them

Includes self-assessment personal engagement survey

<u>Step 2.1: Engagement MAGIC for People Management</u> – 1 day, managers learn more about engagement culture and get equipped with the tools to influence employee engagement

At the end of the People Management training day, the trainers will present the opportunity to capture the Self Assessment Engagement survey results at team level

Objective: managers can tailor their engagement approach to their teams' engagement drivers

#### **Step 3: Group Coaching Engagement MAGIC**, 1 day

Objective: to understand the current level of engagement in their teams and design an action plan for an engaged culture.



## Engagement MAGIC SELF Awareness Agenda – to be adapted

### 1: Engagement vs. Satisfaction

You Beat the Odds? (We all want to engage) What does a good day look like for you?

What is the employer-employee contract?

Hygiene factors, perks, adaptation level theory

Introduction of the Engagement Model

Describe your engagement journey

Who owns engagement?

#### 2: Meaning

Video: A Mercedes-Benz for Nelson Mandela

- Story: Building the World's Largest Coliseum
- Can any job have meaning?

Inherent and Associated meaning
The Value Test – personal values as the primary source of meaning
Record Meaning take-aways

#### 3: Autonomy

Video: Korean Drummer

Activity: Anagrams (Learned Helplessness)

Pros and Cons of Autonomy

Pair Discussion: 4 Types of Autonomy:

Temporal, Spatial, Task, Social

Record Autonomy take-aways



### Engagement MAGIC SELF Awareness Agenda – to be adapted

#### 4: Growth

Who needs to grow?

Barriers to growth

Growth Mindset Reframing

Activity: Growth Assessment

Scale of Growth: Zone of Proximal

Development

5: Impact

Activity: Effort vs. Impact

Video: 6 Words

Activity: Write Your Impact Statement

Record Impact take-aways

**6: Connection** 

Video: The Power of Conformity

Types of Connection: Social, Organizational, Mission, Values, Task

How do you connect?

Fit, Belong, Integrate (Integration story)

Activity: Integration Assessment

Record Connection take-aways

#### 7: Engagement Action Plan

Taking ownership for your engagement

Pair Discussion: What drives your engagement?

Draft your engagement action plan

Final thoughts- share learnings



## **Engagement MAGIC for People Management Agenda - 1 day, in class training**

**Review**: Insights from Engagement MAGIC training

What is your motivation for creating an engaged workplace?

## What does an engaged organization look like?

- Employee Experience = Customer Experience
- Organization Engagement Maturity Continuum
- Active vs. Passive Sabotage

## Manager's Influence on Employee Engagement

Emotional Contagion

- Research: Impact of managers on employee engagement
- Engagement Resistance Curve
- Circle of Control
- Engagement as a Leadership Competency

Activity: Group Breakouts and Presentations for each Engagement Key

**Activity: Engagement Interview Practice** 

**Engaging Action Plan Development** 



### **Engagement MAGIC Group Coaching**

1 day, with all the participants in the program

This is the final step the program, meant to making the organization stronger, more profitable, and a better place to work.

The group coaching session will help the participants understand where their abilities are strong, and where they could use a boost, so they can support the people in their teams to be more personally and professionally successful, by taking ownership for their own MAGIC, thus reducing attrition, encouraging initiative, drive growth and profit, and increase personal engagement in work.





